

Research Division:

New Faculty Orientation 2026

Research Development (RD)

NU-Research Enterprise Services (NU-RES)

Center for Research Innovation (CRI)

August 19, 2026

Erin Hale, Director of Research Development and Operations, RD

Amanda Humphrey, Chief Research Operations Officer, NU-RES

Eva Pasadas, Executive Director, Global Research Operations & Administration, NU-RES

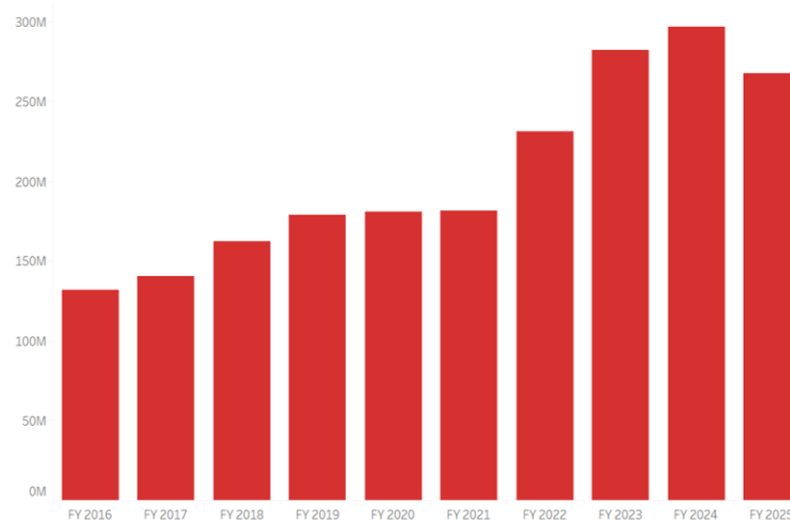
Nancy Wetherbee, Director of Commercialization, CRI

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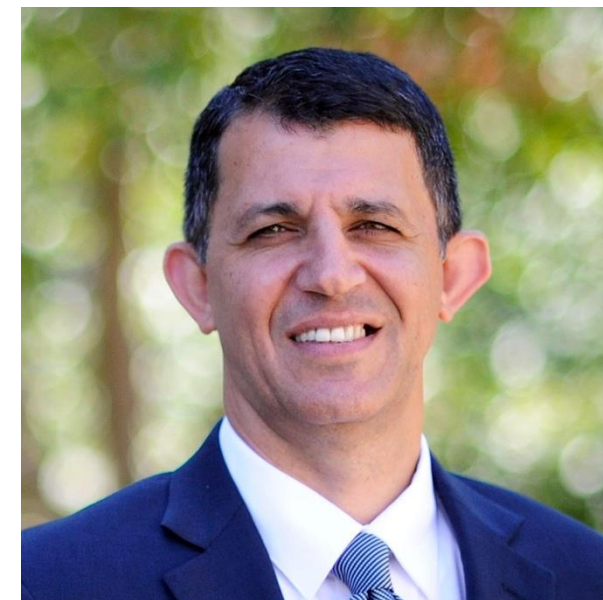
Research Division

Northeastern's R1 research enterprise emphasizes use-inspired, interdisciplinary research and translation of scientific discoveries into real-world solutions with a focus on challenges in **health, security, and sustainability**.

- Northeastern has increased research awards from ~\$30M in 2001 to ~\$290M in FY26
- Commensurate increase in research enterprise support, particularly in the past 6 years
- Focus on research excellence, strategic research initiatives, and research institutes in thematic areas



Annual Research Awards



Akram Alshawabkeh
Interim Senior Vice Provost
for Research

Key Research Support Offices



Research Development (RD) Erin Hale	Research Enterprise Services (NU-RES) Eva Pasadas and Amanda Humphrey	Center for Research Innovation (CRI) Nancy Wetherbee
• Strategic and tactical support for faculty at all career stages • Manage internal funding programs • Faculty professional development related to research • Support collaborative, high impact proposals • Identify and disseminate funding opportunities • Manage limited submissions	• Institutional review & submission of externally funded grants & contracts • Research-related contracts (inc. unfunded) • Research finance • Award set-up & management • Research compliance & regulatory requirements • Research Security & export compliance • Faculty & Staff training	• Invention protection (patent & copyright) • Sponsored research IP support (with NU-RES) • Commercialization through licensing and industry engagement • Federal Grant support (commercialization section) • IP policy • Conflicts of interest • Compliance (government invention reporting) • Venture development programs
resdev@northeastern.edu	nu-res@northeastern.edu or researchcompliance@northeastern.edu	cri@northeastern.edu
https://resdev.northeastern.edu/	https://research.northeastern.edu/nu-res/	https://cri.northeastern.edu/

What is Research Development?

“Set of activities designed to **facilitate individual faculty members, teams of researchers, and central research administrations** in **attracting extramural research funding, creating relationships**, and **developing and implementing strategies that increase institutional competitiveness.**”

THE CHRONICLE OF HIGHER EDUCATION

ADVICE



The Emergence of the Research-
Development Professional

By Jacob Levin | MARCH 27, 2011

Research Development: Central Team



Trish Curtin

**Director of Research
Innovation and Strategic
Partnerships**

Trish drives strategic research development initiatives and builds enterprise-wide partnerships with external organizations, with particular emphasis on Department of Defense R&D.



Erin Hale

**Director – Research
Development & Operations**

Erin leads Research Development operations, including limited submissions and other strategic initiatives, and supports colleges that do not have in-house RD support.



Zac Perry

**Senior Research Development
Officer**

Zac supports Research Development for the College of Science as well as interdisciplinary and multi-college proposals.



Laura Maliszewski

**Senior Research Development
Officer**

Laura supports Research Development for the Provost Office as well as the Roux institute to enable interdisciplinary research proposals.



Garrett Morrow

Research Development Officer

Garrett contributes to central Research Development activities and projects.



Caroline Millard

Research Development Officer

Caroline contributes to central Research Development activities and projects.



Jenna Horan

**Research Development
Program Manager**

Jenna manages internal funding programs and contributes to RD team strategic initiatives.

Research Development: Colleges



Melinda Boehm
Assistant Dean for
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Melinda is responsible
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Director of Research
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Charlotte Bouve
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Liz Allen
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Mariah Nobrega
Assistant Dean for
Research and Faculty
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Mariah provides
strategic guidance and
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Jessica Chace
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Research & Faculty
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Jessica provides writing
and proposal support
for early career COE
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Helen Fawcett
Director of Research
Development for the
College of Engineering
Helen is focused on
large-scale and
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development and
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focus areas and
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Research Development Support



01

- Offer proposal-related programming: early career workshops, agency-specific workshops, etc.
- Collaborate to promote institutional research priorities, centers and institutes
- Provide strategic advice and resources
- Evaluate reviews from unfunded grant proposals; recalibrate for strategize next steps

02

- Disseminate curated grant opportunities (weekly digests, pivot, academic analytics)
- Provide outreach to faculty for specific opportunities aligned with their research
- Manage the limited submissions internal process

03

- Convene and coordinate research interest groups around topics and opportunities
- Catalyze new cross-disciplinary research initiatives
- Facilitate intra-campus and external partner collaborations (industry, univ., govt, etc.)
- Develop and coordinate resources and tools to promote collaboration

04

- Work with investigators to refine grant writing skills
- Support proposal writing and responsiveness to solicitation
- Coordinate proposal support across the university (e.g., obtaining Institutional data, BI toolkit)
- Develop templates and boilerplate language for proposal components (e.g., institutional mission, regional information)

Early Career Support

- New faculty meetings to discuss research goals and introduce RD, Advancement and other potential resources/collaborators – new faculty checklist
- Curation and targeted dissemination of early career opportunities
- NSF CAREER Awards: Training sessions and coordinated review process for submissions
- Programming and workshops for early career faculty
- New faculty checklist
resdev.northeastern.edu/new-faculty-checklist

New Faculty Checklist

Establish your personal research development plan at Northeastern

Northeastern's Research Development (RD) team focuses on helping faculty connect with funders, develop and edit proposals, and navigate institutional structures.

Quick Links:

- [Tips for writing letters of nomination to external programs](#)
- [Templates for Handouts to Funders and Program Managers](#)
- [NSF CAREER Resources](#)
- [Boilerplate descriptions of Northeastern University resources for use in proposals](#)

In your first semester, you will be introduced to:

- Representatives across the [Northeastern RD enterprise](#) at an "intake" meeting to understand the breadth of support available in your college and centrally
- Your designated grant administrator, who will help you with proposal budgeting, documentation, and submission (researchers in CPS, DMSB, NUSL and others without a dedicated research administrator will work with the NU-RES Hub team)

You may also want to get acquainted with:

- [Center for STEM Education](#) to discuss development of your broader impacts goals
- [Corporate/Foundation Relations](#) to identify industry contacts and potential partnerships
- [Community Engaged Teaching and Research](#) to discuss applicable community partnerships
- Northeastern's government relations firm, Lewis-Burke Associates, our resource for information about emerging federal funding programs and priorities. Your RD contacts will communicate with you about relevant opportunities to engage with and learn from Lewis-Burke Associates.
- [Northeastern Library Resources](#):
 - [Open Access Publishing](#)
 - [Research Data Services](#)
 - [Find/Search Journals](#)
 - [Research Databases](#)
 - [Directory of Research Librarians](#)

All new faculty should:

- Learn how to [search for funding opportunities using Pivot](#) and other tools
- Familiarize yourself with how Research Development can support your research
- Familiarize yourself with the breadth of institutional resources supporting research at Northeastern
- Learn where to find boilerplate descriptions of university resources, recorded workshops and training materials, and guides to federal funding agencies on the [Research Development SharePoint site](#)

Early career researchers may want to:

- Review successful early-career proposals from colleagues in your discipline. All faculty have access to the Research Development [sample proposal library](#), which contains successful proposals submitted by Northeastern faculty. In addition, COE researchers have access to a proposal library on the [COE Research Development SharePoint site](#)
- Review the [New Faculty Guide to Competing for Research Funding](#)
- Identify 3-4 peer reviewers for proposal review support (inside or outside NU)
- Work with your RD team find out about any college-specific resources for proposal development, such as graphic design services
- Ask for your first few proposal submissions to be reviewed by the RD team
- Register for early-career workshops led by NU, NSF, NIH etc.
- Join relevant professional societies (e.g., AAAS, ASEE, SWE, disciplinary societies, etc.)

Faculty Training & Events

Research Development runs faculty training and other informational events throughout the year resdev.northeastern.edu/events

Recent Workshops:

- NSF CAREER Award Series
- Finding Funding
- Runway to Broader Impacts Peer Learning Groups
- Destination Collaboration Series
 - Environmental Pollutants and Forever Chemicals
 - Social Media
 - Space
- NIH K- Award Series
- Funding Landscape Updates with Lewis Burke Associates
- Center Grants Workshop
- Workforce Development Workshop
- NASA/Space Force Funding 101

Past Events

[Events and Workshop Archive](#)



NSF CAREER Award Workshop Session #3: Writing Workshop

This interactive workshop starts with a strategic framework for responding to NSF merit criteria in each section of the project summary. Participants will then break into small groups to review draft summaries with peers, senior faculty, and experienced NSF reviewers. This workshop is an excellent opportunity to get feedback and advice on a CAREER project summary or any other NSF project summary, and to see how winning summaries are developed. Draft summaries will be requested beforehand and will be shared with participants before the workshop, but they are not required to participate at the beginning of the workshop.

🕒 Wednesday, 6/3/26, 10:00AM – 12:00PM ET via Zoom

📄 [Presentation Slides](#)

📺 [Presentation Recording](#)



NSF CAREER Award Workshop Session #2: Broader Impacts

Learn about strategies and resources that can be leveraged to design well-integrated broader impact components for NSF merit review. A broader impacts resource panel will include panelists from the Center for STEM Education, Community-Engaged Teaching & Research (CETR), Public Engagement with Science Hub (PESH), Northeastern Sustainability, and Center for Advancing Teaching & Learning Through Research (CATLR), as well as recent NSF CAREER Award recipients. While this workshop will discuss broader impacts in the context of the NSF CAREER Award, the session will also be relevant to other NSF program applicants and to those new to NSF who want to learn more about broader impacts.

🕒 Wednesday, 5/6/26, 10:00AM – 12:00PM ET via Zoom

📄 [Presentation Slides](#)

📺 [Presentation Recording](#)



High-Impact Teaming Series

This eight-session series, hosted by the ADVANCE Office of Faculty Development and Research Development, will center *How to Succeed at Collaborative Research: A Practical Guide for Teams* by Michelle Bennett, Howard Gadlin, and Sawan Khuri as a guide to building high-performance research teams. The lead author, Michelle Bennett will join us for both the introductory and final sessions to discuss various chapters in her book. A PDF of this book can be downloaded, free of charge, at the Northeastern library. Each session will include a guided discussion that explores the book's major themes and practical tips, with interactive activities designed to help you incorporate best practices into your own team building and collaborations. The series is designed for faculty who are:

- Building new research teams or scaling existing collaborations
- Actively engaged in interdisciplinary or cross-college research
- Leading or preparing to lead multi-investigator, center-level, or large collaborative proposals (e.g., NIH multi-PI, NSF centers, ARPA-H, DoD/DOE teams)
- Positioned for major, center-level external funding in the next 12–24 months

🕒 Tuesdays from 5/5/26 through 6/23/26, 12:00PM–1:00PM ET



COE Funding Landscape Seminar: Best Practices for Engagement with the Department of War/Defense

Join Northeastern partners Lewis-Burke Associates for a webinar featuring best practices, tips, and understanding of the landscape for engagement and opportunities at the Department of War/Defense including the Defense Advanced Research Projects Agency, service branches' research offices, and within the defense health enterprise. Topics covered will include priorities for different offices, how to best approach program managers, and new mechanisms for engagement.

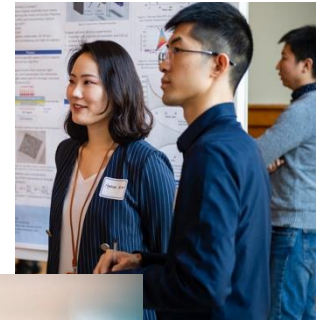
Note: This event is hosted by the College of Engineering and are open to the entire NU community.

Finding External Funding

Finding Funding Resources:

resdev.northeastern.edu/home/find-funding/

- We identify and curate funding opportunities and share via regular digests to researchers
- **Pivot** database of funding opportunities – create customized searches, track opportunities, and set up alerts
- **Academic Analytics Faculty Insight** for funding opportunities and potential collaborators
- Additional Resources include **Foundation Directory Online** & **Philanthropy News Digest** email alerts
- Internal database of Limited Submission Opportunities: resdev.northeastern.edu/limited-submissions



Limited Submissions

resdev.northeastern.edu/limited-submissions

- When an opportunity is “limited” it means the sponsor places a limit on the number of proposals each institution may submit
- Research Development administers the limited submissions review and approval process for the Sr. Vice Provost for Research
- If you become aware of a funding opportunity with limited submission requirements that is not listed, contact us at:
limitedsubmissions@northeastern.edu

Limited Submissions

Before applying for an opportunity with limited submission requirements, you must follow Northeastern's Procedure for Programs with Limited Submissions to secure authorization to submit.

What is a Limited Submission?

A limited submission program is a funding program in which the sponsor restricts the number of applications or proposals that an institution may submit. Northeastern University requires an internal review and selection process for any funding opportunity that limits the number of pre-proposal or proposal submissions.

Before applying for an opportunity with limited submission requirements, you must follow the [Procedure for Programs with Limited Submissions](#) to secure authorization to submit. The Interim Senior Vice Provost for Research, Akram Alshawabkeh, authorizes limited submission opportunities.

Opportunities are identified through invitations, internet searches, web services and historical opportunities. Researchers can sort Northeastern's internal Funding Opportunity Announcement (FOA) database to show only Limited Submissions. Please be aware that the list may not be comprehensive. If you become aware of a funding opportunity with limited submission requirements that is not listed, please contact the Research Development team immediately with the program title, due date, and URL. Contact us at: limitedsubmissions@northeastern.edu

VIEW LIMITED SUBMISSION FOAS

Procedure

Research Development administers the review and nomination process for Limited Submissions Programs for the Senior Vice Provost for Research (SVPR). If the number of pre-proposals exceeds the sponsor's limitations, the Research Development Team will convene a limited submissions committee to review proposals using an online form to submit ratings and feedback. Reviewers will be asked to consider the relative merits of the pre-proposals and identify the very best proposal(s) for submission to the funding agency or foundation on behalf of Northeastern University.



We Facilitate Team Science

- Build topical teams
- Convene research symposiums with academic, industry, and government partners
- Promote collaboration with extramural partners
- Advise faculty about collaboration opportunities and help build relationships

We Support Proposal Development

- Connect you with resources to enhance your grant proposal
- Advise on preparing for meetings with program officers
- Advise on the non-disciplinary components of proposals (e.g. broader impacts, management plans, etc.)
- Develop guides, boilerplate language, and templates that faculty can edit and use in grant proposals
- Review and edit proposals
- For large, complex, proposals (~\$1M+):
 - Convene faculty around major submission opportunities, both current and anticipated
 - Organize an internal kickoff meeting to discuss administrative support (Timeline, FOA “shreds”, etc.)
 - Support development of proposal strategy
 - Facilitate team organization and meetings
 - Coordinate with broader university and college resources
 - Coordinate with Research Admin professionals to support teams in tracking and developing all supplemental documents, required letters, etc.
 - Write, review and edit sections of the proposal, as needed

Proposal Development Resources

Proposal Development Resources on our website: resdev.northeastern.edu

SharePoint Resource Repository

Northeastern's Research Development Resource Repository contains training materials for researchers, funding agency-specific guidelines, proposal development guides and templates, and information about university programs and facilities that users may copy and paste into proposals as appropriate. Use the links below to navigate to the section of the Resource Repository you are interested in. If the information you're seeking can't be found here, please contact resdev@northeastern.edu and we'll point you in the right direction or prioritize creating the template or content you're looking for.



Agency Guidance

Agency-specific guidance and review criteria, including templates for key required documents, are available for NEA, NEH, NSF, NIH, DOD, DOE, and NASA.



European Funding Resources

Information on how Northeastern researchers can engage with European funding sources, including an overview of available funding opportunities, eligibility information, and guidance on pursuing funding via the global network.



University Resources and Boilerplate

Institutional information and descriptions of research facilities, university career and professional development resources, broader impacts resources, and computing resources that can be used in grant proposals.



Workshop Materials

Recordings of past workshops and training events hosted by Northeastern's Office of Research Development. You will also find presentations and training materials in the folders, organized by topic.



Proposal Library

Sample proposal library containing successful proposals from Northeastern faculty

RESEARCH ENTERPRISE SERVICES

NU-RES

Research Administration | Compliance | The Hub | Research Finance |
Data, Operations & Systems

Supporting Northeastern's research community across the full award lifecycle

A Closer Look:

NU-RES is five teams working together across the research lifecycle

RA

Research Administration

- Proposal review, submission & award acceptance
- Contracts, agreements & outgoing subawards
- Non-financial lifecycle transactions
- Coordinates research management across NU's Global Research Network

RF

Research Finance

- Grants & contracts account setup
- Financial management & reporting
- Invoicing, LOC draws & cash management

RC

Research Compliance

- Research integrity & financial COI
- Export controls & international engagements
- Human subjects, animal care & biosafety

HUB

The NU-RES Hub

A shared administrative and business service unit supporting client colleges and institutes.

- Direct pre-award support: FOA review, budgets, proposal preparation
- Direct post-award support & sponsor portals
- Cross-functional coordination

DOS

Data, Operations & Systems

Oversight of the technology and data repositories of NU's research enterprise

- Support & training for eCD, eCLAWs & ePAWs
- Manages eRA systems
- Data consults & strategic reporting for leadership

NU-RES eRA Systems: Overview

Four connected systems carry a project from disclosure through financial management



Incoming award transfers move through ePAWs — plan for extra lead time and coordination.

INCOMING TRANSFERS

Bringing an Award or Agreement to NU

Faculty with existing sponsored awards and/or unfunded agreements (e.g., Data Use / Material Transfer) may need to transfer them to Northeastern.



Start with your department

Contact your departmental research administration team for help with this process, if you haven't already.



NU-RES is also a resource

Our team is available to help guide you through the transfer.



Expect complexity

This is a complex process. It takes time — and a little patience — to get through.

RESEARCH COMPLIANCE

Protecting the integrity of Northeastern's
research enterprise

1

Conflicts of Interest & Commitment

2

Research Integrity & RCR

3

Research Misconduct

4

Outreach & Education

5

Research Security

6

Export Controls

7

Research Policies

8

**Coordination with other regulatory offices (e.g.,
OGS, Global Compliance, OGC, DHR, DLAM, ECOS)**

Conflicts of Interest & Commitment

112

Policy on External International Engagements

- Pre-review of engagements greater than 2 weeks during a year
- Intention to clarify: sponsor reporting obligations and portfolio impact

Policy owner: NU-RES Research Compliance

400

Policy on Conflicts of Interest & Commitment

- Driven by the faculty handbook
- University obligations

Policy owner: Global Compliance

501

Policy on Research Related Financial Conflicts of Interest

- Implements federal requirements

Policy owner: NU-RES Research Compliance

Global Collaborations & Co-authorship

Foreign Components

- **NIH notice ([NOT-OD-26-084](#))**: in most instances, the NIH views co-authorship with a foreign co-author as constituting a foreign component
- Researcher affiliations should reflect where the work was performed
- If a co-author moved institutions after the performance of the project, cite the affiliation where the work was performed and not the current appointment at time of submission or publication release
- Prior approval is required for all foreign components

Foreign Travel Security

- Northeastern policy [requires registration of all professional travel](#)
- High-risk destinations also require completion of an [acknowledgement of risk](#) and a [required loaner device during travel](#)
- DOE and DOD/DOW may have additional restrictions & requirements

Evolving Landscape

- Forthcoming UG changes
- Evolution of research security requirements
- Further guidance on global co-authorship

Sign up for our newsletter to stay current



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Responsible Conduct of Research (RCR) Program Overview

Why RCR?

- **Foundation of Research Excellence:** ethical, reproducible, and impactful scholarship
- **Evolving Landscape:** increased federal oversight of research integrity & security
- **Professional Development:** skill-building opportunities for students, postdocs, and faculty — not just compliance

Important Updates

Registration opens September 1, 2026



Scan to register

RCR Training Options & Requirements

In Person

- **Authorship, Publications, & Peer Review** (Fall): ethics and AI considerations
- **Leading Research Teams** (Fall): team building & communication, lab management (lab manuals/SOPs), mentorship across career stages
- **Global Engagement** (Spring): research security, disclosure, and COI
- **Grant Financial Management & Stewardship** (Spring): allowability, allocability, reasonability, charging grant expenses, subaward monitoring, foreign travel cost compliance

Virtual

- **Fall:** Data Management & Privacy in the Age of AI
- **Fall:** Advanced Considerations in Human Subject Review
- **Spring:** Open Science, Data Sharing, and Public Access
- **Spring:** Emerging Compliance: AI, Copyright, and IP

Online Training

- Research Security and Other Support Training
- Mentorship
- Export Controls
- International Travel
- CITI Training

Federal Research Landscape: Trends & Strategies

- **Date:** Thursday 17 September
- **Time:** 12-1 PM EST
- **Host:** Jeff Seo, Chief Research Compliance Officer, NU-RES Compliance
- **Location:** Virtual, Teams
- **Focus:** Federal enforcement trends, case studies, policy navigation, Q&A
- **Contact:** Morgan Fielding, Associate Director for Training and Learning —m.fielding@northeastern.edu

There is no formal registration. The [NU-RES Compliance Events Calendar](#) will be updated with downloadable calendar invites.

This session will provide information on the current federal landscape focusing on policy trends and how this impacts research activities with a focus on research compliance. Some of the key topics will include research security updates, the proposed Uniform Guidance Regulation changes, and key changes to Northeastern policy to address the changing federal landscape.

Center for Research Innovation (CRI)

The CRI **technology transfer office** accelerates, protects, and commercializes **its** innovators and entrepreneurs to transform their boldest ideas into societal impact by building scalable, solution-oriented research discoveries and inventions.



INTELLECTUAL PROPERTY



COMMERCIALIZATION



VENTURE



Partner **with us**

- Invention protection (Patent & Copyright)
- Commercialization through licensing
- Venture development programs
- Research collaboration support
- IP policy/Conflicts of interest/Compliance
- Support industry engagement

Disclose **innovations**

- Inventions
- Software
- Agreements related to ongoing research

If you are transferring from another institution,
complete our intake form: bit.ly/newresearcherform

Key IP-related Contracts

Non-Disclosure Agreements (NDAs) related to technologies

- Protect confidential information
- Ensure privacy before formal agreements

Option Agreements

- Right to evaluate IP before licensing
- Could include upfront fee and evaluation period
- Facilitate license agreement negotiations

License Agreements

- Formal permission to use, develop, or commercialize IP
- Define scope, financial terms, and obligations

Inter-Institutional Agreements (IIAs)

- Contracts between Northeastern and other institutions
- Outline collaboration terms, IP ownership, and revenue distribution
- Specify how IP will be shared, protected, and commercialized among the participating institutions.

Sponsored Research Agreements (SRAs)

- Govern research funding from external sponsors
- Include terms on IP rights and ownership
- Managed by NU-RES

Questions? Contact us:

[CRIAgrreements@northeastern.edu](mailto:CRIAgreements@northeastern.edu)





WEBSITE
cri.northeastern.edu

*Sign up for our newsletter
at the bottom of the page.*

CAPSTONE PROTOCOL
CONFLICT OF INTEREST
CRI TRAINING COURSE
DISCLOSE YOUR INVENTION
IP GLOSSARY
NAI CHAPTER
NEW FACULTY ONBOARDING
PATENT & COPYRIGHT
SPARK FUND



<https://northeastern.instructure.com/enroll/8FDRNP>

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[instagram.com/northeasterncri](https://www.instagram.com/northeasterncri)

The Academy demystifies the commercialization process—from protecting intellectual property to licensing technologies and launching startups.

CRI Team



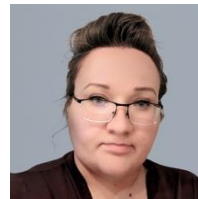
Jennifer Boyle-Lynch
Executive Director

The CRI team is agile and responsive—focused on translating university innovations into tangible solutions through licenses, spinouts, and collaborations.

INTELLECTUAL PROPERTY AND COMPLIANCE



Melissa Franks
Patent Compliance
Manager



Monika Kasprzak
Patent Administration
Manager

VENTURE DEVELOPMENT

COMING SOON!

Technology Ventures
and Talent Network

COMMERCIALIZATION



Nancy Wetherbee
Director
Commercialization



Mark Saulich
Associate Director
Commercialization

COMING SOON!

Life Science
Commercialization
Manager

See website for full staff.

Questions? Suggestions? New Research Ideas?

Get in touch — Research at Northeastern: research.northeastern.edu



Research Development

- **General:**
resdev@northeastern.edu
- **Limited Submissions:**
limitedsubmissions@northeastern.edu
- **Website:**
resdev.northeastern.edu



NU-RES

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research.northeastern.edu/nu-res



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