## Faculty Senate

## Charge 1 report Financial Affairs Committee

2/16/2022

Presented by Deb Copeland & Blaine Saito

## Overview

- Committee members
- Review charge components
- Provide supporting evidence
- Resolution
- Recommendation
- Questions

# Financial Affairs Committee

- Professors
  - Shannon Alpert (CPS)
  - Hameed Metghalchi (COE)
  - Joseph McNabb (CPS)
  - Gary Young (DMSB/Bouve)
  - Blaine Saito (SOL)
  - Deb Copeland (Bouve, Chair)
  - Luca Caracoglia, ex-officio

## Charge 1

Considering increases in the cost of living and the special circumstances induced at the end of COVID-19 pandemic, the Committee shall: a. examine the total faculty compensation; b. review match-mate institution data and compare salary raises; c. make recommendations for 2022 merit raises for full time faculty

## Charge 1

Considering increases in the cost of living and the special circumstances induced at the end of COVID-19 pandemic, the Committee shall: a. examine the total faculty compensation; b. review match-mate institution data and compare salary raises; c. make recommendations for 2022 merit raises for full time faculty

## Total faculty compensation

- No major changes since 2020-2021, includes
  - Salary
  - Benefits
  - 403B match
- Salaries, other compensation, employee benefits = ~ 43% of total operating expenses

## Charge 1

Considering increases in the cost of living and the special circumstances induced at the end of COVID-19 pandemic, the Committee shall: a. examine the total faculty compensation; b. review match-mate institution data and compare salary raises; c. make recommendations for 2022 merit raises for full time faculty

## Rankings

|                                  | USNWR<br>Ranking | USNWR<br>Ranking* | USNWR<br>Ranking | QS World University<br>Rankings 2022 | Times Higher Education's         |
|----------------------------------|------------------|-------------------|------------------|--------------------------------------|----------------------------------|
| University                       | (2022)           | (2021)            | (2020)           | (overall score)                      | World Rankings 2022 <sup>+</sup> |
| Boston College                   | 36               | 35                | 37               | 494 (24.1)                           | 251-300                          |
| Boston University                | 42               | 42                | 40               | 112 (57)                             | 62                               |
| Brandeis                         | 42               | 42                | 40               | 455 (25.7)                           | 251-300                          |
| Carnegie-Mellon University       | 25               | 26                | 25               | 53 (74.6)                            | 28                               |
| George Washington University     | 63               | 66                | 70               | 355 (31.1)                           | 201-250                          |
| Lehigh University                | 49               | 49                | 50               | 531-540                              | 601-800                          |
| New York University              | 28               | 30                | 29               | 42 (78.9)                            | 26                               |
| Northeastern University          | 49               | 49                | 40               | 342 (31.9)                           | 168                              |
| Notre Dame University            | 19               | 19                | 15               | 222 (40.9)                           | 183                              |
| Rensselaer Polytechnic Institute | 55               | 53                | 50               | 431 (26.8)                           | 501-600                          |
| Rice University                  | 17               | 16                | 17               | 94 (62.3)                            | 136                              |
| Southern Methodist University    | 68               | 66                | 64               | 801-1000                             |                                  |
| Syracuse University              | 59               | 58                | 54               | 651-700                              | 351-400                          |
| Tufts                            | 28               | 30                | 29               | 275 (36.5)                           | 172                              |
| Tulane University                | 42               | 41                | 40               | 436 (26.6)                           | 401-500                          |
| University of Miami              | 55               | 49                | 57               | 311 (33.7)                           | 201-250                          |
| Wake Forest University           | 28               | 28                | 27               | 429 (26.9)                           | 301-350                          |

Source:

<sup>\*</sup>https://www.usnews.com/best-colleges/rankings/national-universities; # https://www.topuniversity-rankings/world-university-rankings/2022; † https://www.timeshighereducation.com/world-university-rankings/2022/world-ranking#!/page/0/length/25/sort\_by/rank/sort\_order/asc/cols/stats

## AAUP—salary data

|                          |                      | 2019/20 Salary+ |       |       |  | 202   | .0/21 Sa | lary  |             |
|--------------------------|----------------------|-----------------|-------|-------|--|-------|----------|-------|-------------|
|                          | COLI (Boston = 1.00) | Prof            | Assoc | Asst  |  | Prof  | Assoc    | Asst  | % of FT NTT |
| Institution (USNWR rank) |                      |                 |       |       |  |       |          |       |             |
| Boston C (36)            | 1                    | 190.9           | 122.9 | 114.6 |  | 191.7 | 121.3    | 115.6 | 29.5        |
| Boston U (42)            | 1                    | 197.7           | 135.1 | 110.7 |  | 197.9 | 136.2    | 109.7 | 51.7        |
| Brandeis (42)            | 1                    | 161.8           | 114.8 | 95.3  |  | 158.4 | 113.2    | 97.2  | 32.1        |
| Carnegie Mellon (25)     | 0.93                 | 171.6           | 118.3 | 107.8 |  | 171.2 | 117.4    | 107.8 | 26.1        |
| GWU (63)                 | 1.2                  | 187.6           | 119.0 | 102.6 |  | 186.0 | 118.1    | 101.4 | 32.3        |
| Lehigh (49)              | 0.99                 | 164.4           | 112.5 | 102.8 |  | 166.0 | 114.6    | 103.6 | 17.6        |
| Northeastern (49)        | 1                    | 178.2           | 111.6 | 97.0  |  | 174.1 | 112.3    | 97.5  | 48.0        |
| Notre Dame (19)          | 0.87                 | 190.7           | 125.4 | 113.1 |  | 190.0 | 122.2    | 114.0 | 27.1        |
| NYU (28)                 | 1.28                 | 221.1           | 131.3 | 114.0 |  | 214.3 | 125.2    | 104.4 | 47.8        |
| Rice (17)                | 0.96                 | 203.1           | 129.2 | 116.8 |  | 201.6 | 127.4    | 117.8 | 22.5        |
| RPI (55)                 | 1                    | 164.2           | 115.3 | 108.9 |  | 160.0 | 114.7    | 108.4 | 30.9        |
| SMU (68)                 | 0.99                 | 173.9           | 114.7 | 113.7 |  | 175.2 | 117.2    | 116.4 | 36.6        |
| Syracuse (59)            | 0.95                 | 137.8           | 102.1 | 82.6  |  | 137.9 | 101.0    | 83.1  | 20.9        |
| Tufts (28)               | 1                    | 162.2           | 114.0 | 97.5  |  | 159.0 | 112.8    | 95.4  | 49.6        |
| Tulane (42)              | 0.92                 | <br>158.0       | 98.8  | 117.3 |  | 157.9 | 99.6     | 118.8 | 37.6        |
| U of Miami (55)          | 1.1                  | <br>171.8       | 118.2 | 101.0 |  | 167.1 | 118.3    | 98.8  | 37.3        |
| Wake Forest (28)         | 0.91                 | 158.3           | 106.0 | 85.8  |  | 149.2 | 100.7    | 80.9  | 30.2        |

## AAUP—salary data

|                          |                      |    | 201 | 9/20 Sa | lary+ | 202   | 0/21 Sa | lary  |             |
|--------------------------|----------------------|----|-----|---------|-------|-------|---------|-------|-------------|
|                          | COLI (Boston = 1.00) | Р  | rof | Assoc   | Asst  | Prof  | Assoc   | Asst  | % of FT NTT |
| Institution (USNWR rank) |                      |    |     |         |       |       |         |       |             |
| Boston C (36)            | 1                    | 19 | 0.9 | 122.9   | 114.6 | 191.7 | 121.3   | 115.6 | 29.5        |
| Boston U (42)            | 1                    | 19 | 7.7 | 135.1   | 110.7 | 197.9 | 136.2   | 109.7 | 51.7        |
| Brandeis (42)            | 1                    | 16 | 1.8 | 114.8   | 95.3  | 158.4 | 113.2   | 97.2  | 32.1        |
| Carnegie Mellon (25)     | 0.93                 | 17 | 1.6 | 118.3   | 107.8 | 171.2 | 117.4   | 107.8 | 26.1        |
| GWU (63)                 | 1.2                  | 18 | 7.6 | 119.0   | 102.6 | 186.0 | 118.1   | 101.4 | 32.3        |
| Lehigh (49)              | 0.99                 | 16 | 4.4 | 112.5   | 102.8 | 166.0 | 114.6   | 103.6 | 17.6        |
| Northeastern (49)        | 1                    | 17 | 8.2 | 111.6   | 97.0  | 174.1 | 112.3   | 97.5  | 48.0        |
| Notre Dame (19)          | 0.87                 | 19 | 0.7 | 125.4   | 113.1 | 190.0 | 122.2   | 114.0 | 27.1        |
| NYU (28)                 | 1.28                 | 22 | 1.1 | 131.3   | 114.0 | 214.3 | 125.2   | 104.4 | 47.8        |
| Rice (17)                | 0.96                 | 20 | 3.1 | 129.2   | 116.8 | 201.6 | 127.4   | 117.8 | 22.5        |
| RPI (55)                 | 1                    | 16 | 4.2 | 115.3   | 108.9 | 160.0 | 114.7   | 108.4 | 30.9        |
| SMU (68)                 | 0.99                 | 17 | 3.9 | 114.7   | 113.7 | 175.2 | 117.2   | 116.4 | 36.6        |
| Syracuse (59)            | 0.95                 | 13 | 7.8 | 102.1   | 82.6  | 137.9 | 101.0   | 83.1  | 20.9        |
| Tufts (28)               | 1                    | 16 | 2.2 | 114.0   | 97.5  | 159.0 | 112.8   | 95.4  | 49.6        |
| Tulane (42)              | 0.92                 | 15 | 8.0 | 98.8    | 117.3 | 157.9 | 99.6    | 118.8 | 37.6        |
| U of Miami (55)          | 1.1                  | 17 | 1.8 | 118.2   | 101.0 | 167.1 | 118.3   | 98.8  | 37.3        |
| Wake Forest (28)         | 0.91                 | 15 | 8.3 | 106.0   | 85.8  | 149.2 | 100.7   | 80.9  | 30.2        |

## % difference in salary, by rank, between NU & matchmate

| AAUP               |                            |       | 2020/21 Salary |       |   |  |   |  |  |  |  |  |  |
|--------------------|----------------------------|-------|----------------|-------|---|--|---|--|--|--|--|--|--|
|                    | COLI<br>(Boston<br>= 1.00) | Prof  | Assoc          | Asst  | % difference<br>institution vs. NEU<br>Prof | % difference<br>institution vs. NEU<br>Assoc | % difference<br>institution vs. NEU<br>Asst |  |  |  |  |  |  |
| Institution (USNWR |                            |       |                |       |   |  |   |  |  |  |  |  |  |
| Boston U (42)      | 1                          | 197.9 | 136.2          | 109.7 | 13.7  | 21.3   | 12.5  |  |  |  |  |  |  |
| Northeastern (49)  | 1                          | 174.1 | 112.3          | 97.5  | 0.0   | 0.0  | 0.0   |  |  |  |  |  |  |
| Tufts (28)         | 1                          | 159.0 | 112.8          | 95.4  | -8.7  | 0.4  | -2.2  |  |  |  |  |  |  |
| NYU (28)           | 1.28                       | 214.3 | 125.2          | 104.4 | 23.1  | 11.5   | 7.1   |  |  |  |  |  |  |

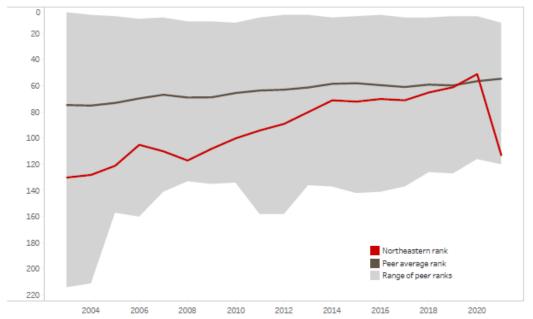
## % difference in salary, by rank, between NU & matchmate

|                          |                         | 2     | .020/21 Salar | У     | % difference institution vs. NU |       |       |  |  |  |
|--------------------------|-------------------------|-------|---------------|-------|---------------------------------|-------|-------|--|--|--|
|                          | COLI (Boston<br>= 1.00) |       |               |       |                                 |       |       |  |  |  |
|                          | (CNN)                   | Prof  | Assoc         | Asst  | Prof                            | Assoc | Asst  |  |  |  |
| Institution (USNWR rank) |                         |       |               |       |                                 |       |       |  |  |  |
| Boston C (36)            | 1                       | 191.7 | 121.3         | 115.6 | 10.1                            | 8.0   | 18.6  |  |  |  |
| Boston U (42)            | 1                       | 197.9 | 136.2         | 109.7 | 13.7                            | 21.3  | 12.5  |  |  |  |
| Brandeis (42)            | 1                       | 158.4 | 113.2         | 97.2  | -9.0                            | 0.8   | -0.3  |  |  |  |
| Carnegie Mellon (25)     | 0.93                    | 171.2 | 117.4         | 107.8 | -1.7                            | 4.5   | 10.6  |  |  |  |
| GWU (63)                 | 1.2                     | 186   | 118.1         | 101.4 | 6.8                             | 5.2   | 4.0   |  |  |  |
| Lehigh (49)              | 0.99                    | 166   | 114.6         | 103.6 | -4.7                            | 2.0   | 6.3   |  |  |  |
| Northeastern (49)        | 1                       | 174.1 | 112.3         | 97.5  | 0.0                             | 0.0   | 0.0   |  |  |  |
| Notre Dame (19)          | 0.87                    | 190   | 122.2         | 114   | 9.1                             | 8.8   | 16.9  |  |  |  |
| NYU (28)                 | 1.28                    | 214.3 | 125.2         | 104.4 | 23.1                            | 11.5  | 7.1   |  |  |  |
| Rice (17)                | 0.96                    | 201.6 | 127.4         | 117.8 | 15.8                            | 13.4  | 20.8  |  |  |  |
| RPI (55)                 | 1                       | 160   | 114.7         | 108.4 | -8.1                            | 2.1   | 11.2  |  |  |  |
| SMU (68)                 | 0.99                    | 175.2 | 117.2         | 116.4 | 0.6                             | 4.4   | 19.4  |  |  |  |
| Syracuse (59)            | 0.95                    | 137.9 | 101           | 83.1  | -20.8                           | -10.1 | -14.8 |  |  |  |
| Tufts (28)               | 1                       | 159   | 112.8         | 95.4  | -8.7                            | 0.4   | -2.2  |  |  |  |
| Tulane (42)              | 0.92                    | 157.9 | 99.6          | 118.8 | -9.3                            | -11.3 | 21.8  |  |  |  |
| U of Miami (55)          | 1.1                     | 167.1 | 118.3         | 98.8  | -4.0                            | 5.3   | 1.3   |  |  |  |
| Wake Forest (28)         | 0.91                    | 149.2 | 100.7         | 80.9  | -14.3                           | -10.3 | -17.0 |  |  |  |

#### From 2020-2021 report

#### US News Faculty Compensation Rank

Northeastern and Comparison Group



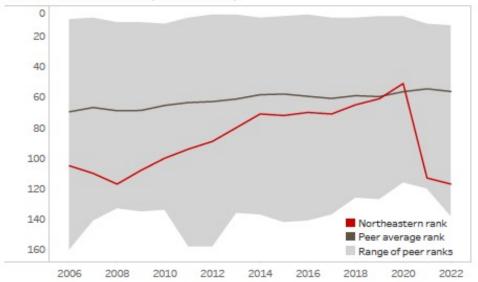
|                                  | 03  | 04  | 05  | 06  | 07  | 08  | 09  | 10  | 11  | 12  | 13  | 14  | 15  | 16  | 17  | 18  | 19  | 20  | 21  |
|----------------------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| Northeastern University          | 130 | 128 | 121 | 105 | 110 | 117 | 108 | 100 | 94  | 89  | 80  | 71  | 72  | 70  | 71  | 65  | 61  | 51  | 113 |
| Boston College                   | 83  | 82  | 82  | 79  | 77  | 81  | 77  | 83  | 88  | 89  | 87  | 79  | 82  | 86  | 82  | 77  | 65  | 55  | 61  |
| Boston University                | 214 | 211 | 157 | 146 | 129 | 125 | 121 | 104 | 88  | 72  | 68  | 56  | 50  | 44  | 44  | 48  | 49  | 42  | 44  |
| Brandeis University              | 152 | 140 | 137 | 129 | 124 | 125 | 130 | 134 | 158 | 158 | 136 | 137 | 142 | 141 | 137 | 126 | 127 | 116 | 106 |
| Carnegie Mellon University       | 16  | 21  | 22  | 19  | 19  | 18  | 21  | 21  | 22  | 25  | 28  | 31  | 34  | 33  | 40  | 57  | 57  | 25  | 25  |
| George Washington University     | 130 | 140 | 151 | 160 | 141 | 133 | 135 | 134 | 123 | 120 | 121 | 111 | 114 | 118 | 119 | 111 | 104 | 116 | 81  |
| Lehigh University                | 36  | 40  | 41  | 40  | 36  | 47  | 54  | 53  | 44  | 46  | 43  | 46  | 43  | 44  | 44  | 48  | 52  | 51  | 48  |
| New York University              | 20  | 18  | 19  | 22  | 24  | 27  | 19  | 16  | 18  | 18  | 18  | 18  | 19  | 21  | 22  | 22  | 24  | 25  | 34  |
| Rensselaer Polytechnic Institute | 69  | 77  | 89  | 72  | 65  | 69  | 73  | 76  | 76  | 78  | 62  | 41  | 40  | 42  | 51  | 43  | 41  | 31  | 31  |
| Rice University                  | 4   | 6   | 7   | 9   | 8   | 11  | 15  | 12  | 8   | 7   | 8   | 8   | 7   | 6   | 8   | 8   | 7   | 16  | 17  |
| Southern Methodist University    | 46  | 45  | 47  | 43  | 36  | 40  | 42  | 36  | 33  | 34  | 38  | 37  | 31  | 24  | 24  | 24  | 23  | 31  | 39  |
| Syracuse University              | 117 | 116 | 110 | 99  | 106 | 105 | 104 | 104 | 113 | 108 | 105 | 96  | 96  | 99  | 100 | 94  | 102 | 89  | 113 |
| Tufts University                 | 127 | 128 | 121 | 105 | 100 | 109 | 114 | 111 | 116 | 112 | 110 | 111 | 102 | 111 | 110 | 111 | 114 | 109 | 120 |
| Tulane University                | 46  | 48  | 59  | 66  | 65  | 66  | 65  | 55  | 44  | 57  | 62  | 60  | 55  | 63  | 76  | 65  | 65  | 83  | 46  |
| University of Miami              | 55  | 54  | 52  | 43  | 43  | 40  | 31  | 31  | 33  | 34  | 38  | 41  | 40  | 37  | 36  | 35  | 41  | 73  | 61  |
| University of Notre Dame         | 7   | 8   | 7   | 9   | 10  | 11  | 11  | 12  | 8   | 6   | 6   | 9   | 9   | 8   | 9   | 10  | 11  | 7   | 12  |
| Wake Forest University           | 72  | 66  | 67  | 72  | 85  | 95  | 87  | 64  | 44  | 42  | 49  | 53  | 63  | 74  | 71  | 65  | 72  | 33  | 34  |

<sup>-</sup> Data reported in the 2021 edition for Northeastern includes full-time non-tenure track faculty; prior years included tenure track faculty only

#### For 2021-2022 report

#### US News Faculty Compensation Rank

Northeastern and Comparison Group



|                         | 06  | 07  | 08  | 09  | 10  | 11  | 12  | 13  | 14  | 15  | 16  | 17  | 18  | 19  | 20  | 21  | 22  |
|-------------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| Northeastern University | 105 | 110 | 117 | 108 | 100 | 94  | 89  | 80  | 71  | 72  | 70  | 71  | 65  | 61  | 51  | 113 | 117 |
| Boston College          | 79  | 77  | 81  | 77  | 83  | 88  | 89  | 87  | 79  | 82  | 86  | 82  | 77  | 65  | 55  | 61  | 62  |
| Boston University       | 146 | 129 | 125 | 121 | 104 | 88  | 72  | 68  | 56  | 50  | 44  | 44  | 48  | 49  | 42  | 44  | 45  |
| Brandeis University     | 129 | 124 | 125 | 130 | 134 | 158 | 158 | 136 | 137 | 142 | 141 | 137 | 126 | 127 | 116 | 106 | 117 |
| Carnegie Mellon Univer  | 19  | 19  | 18  | 21  | 21  | 22  | 25  | 28  | 31  | 34  | 33  | 40  | 57  | 57  | 25  | 25  | 21  |
| George Washington Uni   | 160 | 141 | 133 | 135 | 134 | 123 | 120 | 121 | 111 | 114 | 118 | 119 | 111 | 104 | 116 | 81  | 81  |
| Lehigh University       | 40  | 36  | 47  | 54  | 53  | 44  | 46  | 43  | 46  | 43  | 44  | 44  | 48  | 52  | 51  | 48  | 45  |
| New York University     | 22  | 24  | 27  | 19  | 16  | 18  | 18  | 18  | 18  | 19  | 21  | 22  | 22  | 24  | 25  | 34  | 33  |
| Rensselaer Polytechnic  | 72  | 65  | 69  | 73  | 76  | 76  | 78  | 62  | 41  | 40  | 42  | 51  | 43  | 41  | 31  | 31  | 30  |
| Rice University         | 9   | 8   | 11  | 15  | 12  | 8   | 7   | 8   | 8   | 7   | 6   | 8   | 8   | 7   | 16  | 17  | 17  |
| Southern Methodist Uni  | 43  | 36  | 40  | 42  | 36  | 33  | 34  | 38  | 37  | 31  | 24  | 24  | 24  | 23  | 31  | 39  | 36  |
| Syracuse University     | 99  | 106 | 105 | 104 | 104 | 113 | 108 | 105 | 96  | 96  | 99  | 100 | 94  | 102 | 89  | 113 | 110 |
| Tufts University        | 105 | 100 | 109 | 114 | 111 | 116 | 112 | 110 | 111 | 102 | 111 | 110 | 111 | 114 | 109 | 120 | 138 |
| Tulane University       | 66  | 65  | 66  | 65  | 55  | 44  | 57  | 62  | 60  | 55  | 63  | 76  | 65  | 65  | 83  | 46  | 43  |
| University of Miami     | 43  | 43  | 40  | 31  | 31  | 33  | 34  | 38  | 41  | 40  | 37  | 36  | 35  | 41  | 73  | 61  | 66  |
| University of Notre Da  | 9   | 10  | 11  | 11  | 12  | 8   | 6   | 6   | 9   | 9   | 8   | 9   | 10  | 11  | 7   | 12  | 13  |
| Wake Forest University  | 72  | 85  | 95  | 87  | 64  | 44  | 42  | 49  | 53  | 63  | 74  | 71  | 65  | 72  | 33  | 34  | 43  |

 <sup>-</sup> Data reported in the 2021+ editions for Northeastern includes full-time non-tenure track faculty;
 prior years included tenure track faculty only

## Net Operating Surplus (Increase in net assets from operating activities)

| FY 2017      | FY 2018       | FY 2019       | FY 2020       | FY 2021       |
|--------------|---------------|---------------|---------------|---------------|
| \$66,315,000 | \$107,580,000 | \$135,715,000 | \$184,572,000 | \$116,850,000 |

## Additional information

#### • BU

- Offered standard merit pool 2.5%
- A second 2.5% was additionally offered
  - however, 403b contributions were suspended for ~ 1 year;

#### MIT

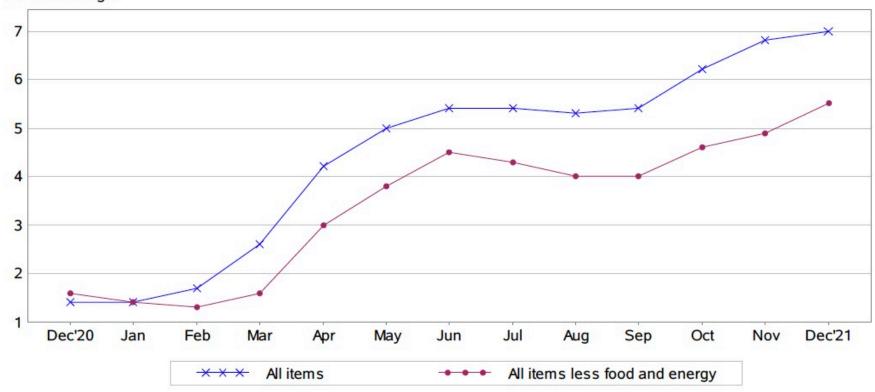
- Special 3% base pay increase for campus-based, benefits eligible staff and faculty, effective 12/1/2021
  - Made possible by exceptionally strong endowment

### Inflation

- Consumer price index (CPI), 2021: increased to 7.0%
  - measure of the average change over time in the prices paid by urban consumers for a market basket of consumer goods and services.
- Highest year-over-year increase since 1982

### Inflation

Chart 2. 12-month percent change in CPI for All Urban Consumers (CPI-U), not seasonally adjusted, Dec. 2020 - Dec. 2021 Percent change



https://www.bls.gov/news.release/pdf/cpi.pdf

## Charge 1

Considering increases in the cost of living and the special circumstances induced at the end of COVID-19 pandemic, the Committee shall: a. examine the total faculty compensation; b. review match-mate institution data and compare salary raises; c. make recommendations for 2022 merit raises for full time faculty

## BE IT RESOLVED

That the recommended raise pool for merit for FY 2022 be 8.0%, at a minimum, of continuing salaries starting on July 1, 2022.

### Recommendation

Explore the feasibility and impact of decoupling of the promotion and merit pool for the 2023-2024 fiscal year

## Questions